

**AUTHORITY MINUTES –MONDAY 02 DECEMBER 2019 - PART 1 PUBLIC ITEMS
(9.30 AM–10.50 AM)**

Present:

Councillor O Dervish, Chair (Havering), Councillor J Asser, Vice Chair (Newham), Councillor D Akwaboah (LBBD), Councillor S Ghani (LBBD), Sheila Bain, (Redbridge), Councillor J Howard (Redbridge)

1. Apologies for Absence

Apologies for absence were received on behalf of Councillor Benham (Havering) and Councillor Genevieve Kitchen (Newham)

2. Declaration of Members' Interests

There were none declared.

3. Minutes -To agree Part 1 (Public Items) of the minutes of the Authority's meeting held on 07 October 2019 and authorise the Chair to sign the same. (page 1)

Members confirmed as true and accurate the public minutes of the Authority Meeting held on 07 October 2019. The Chair was authorised to sign the same.

4. Treasury Management Mid-Year Review 2019/20

The Finance Director presented the report and drew Members' attention to the continued prudent investment approach. She also noted that HM Treasury had increased the cost of borrowing from the Public Works and Loans Board by 1%, which may affect the Authority in the future.

The Finance Director confirmed that in other respects the treasury management arrangements remained similar to that reported to the February meeting of the Authority.

Members noted the report.

5. Budgetary Control & Contract Monitoring to 30 September 2019

Members received the regular joint report on Budgetary Control & Contract Monitoring to 30 September 2019 from the Finance Director and Managing Director. Members discussed Appendix B, Tonnage Profile 2019/20, showing Contract tonnages slightly under profile (2.9%).

The Managing Director noted Renewi's Contract Waste and Household Waste recycling performance, the latter of which has a contractual target of 33%. Currently Renewi is performing below this target, but plans are being developed to introduce new measures that will help reach this target as early as possible.

Members noted the report.

6. Medium Term Financial Strategy 2020/21 to 2024/25

Members received the Finance Director's Medium-Term Financial Strategy (MTFS) report for the five years from 2020/21 to 2024/25 with particular focus on the 2020/21 financial year.

The MTFs reflects a number of factors including increased tonnages and other expenditure that results in a projected indicative levy increase of 1.49% in 2020/21; this is lower than the forecast 5.39% increase reported in February 2019. For the years 2021/22 to 2024/25 increases are up to 5.49%. Forecasts of the levy for Constituent Councils in future years will take into account waste minimisation measures and waste tonnage reductions where possible.

The Finance Director highlighted that previous projections of increased tonnages due to population and housing growth had not materialised, but may at some point become apparent in increased tonnages. Officers will continue to monitor future expected housing growth to ensure further projections reflect this impact on waste growth.

In response to questions from Members, the Finance Director confirmed tonnages are budgeted to increase in 2021/22 by 6,000 tonnes, and 11-13,000 tonnes in future years as a result of projected population and housing growth.

The Managing Director confirmed the 99% diversion from landfill (which incorporates recycling of Household Waste) is significantly better than the contractual target of 67%, however it does not provide a financial benefit to the Authority.

The Finance Director also highlighted parts of the report that addressed the Authority's projected income streams, the approach to reserves and the management of future levy increases as the IWMS contract nears its end. She also noted with regards to the projected levy increases for Constituent Councils' household tonnages, 2020/21 Council Tax Band-D figures are not yet available and will be updated for the February Authority meeting.

Members agreed the Medium-Term Financial Strategy (MTFS) for the years 2020/21 to 2024/25.

7. Programme of Authority Meetings 2020/21

Members noted that there will be a change in venue for the next Authority Meeting on Monday 10 February 2020 with details to be confirmed. A further Strategy Workshop will continue after the meeting with the Deputy Mayor, Shirley Rodrigues then attending to give a short address with regards to future direction. ¹

Members noted the update

8. Strategy – Preparations for the Future Wastes Management Arrangements in East London - Update

Members received an update from the Head of Strategy & Development in respect of the East London Joint Resources and Wastes Strategy. Attention was highlighted towards the amendment to the approved Aims and Objectives concerning the omitted reference to "reuse" in the phrase 1.2 (b), which should have read "Maximise reuse, recycling and composting rates". Apologies were accepted by the Members and the amendment was agreed.

The update focussed on the next steps with reference to Part B and C of the East London Joint Resources & Wastes Strategy. Part B will be an appraisal of technologies

¹ Confirmed as Workplace, Westfield Stratford City, 5th Floor, 2 Stratford Place, London, E20 1EJ;

for treating the wastes identified at Part A that will need to be managed by ELWA and the Constituent Councils, whilst Part C will be a strategy for delivering the infrastructure required to fulfil the Strategy.

Members were advised that the project is well under way at the data gathering stage and formal thanks were relayed to the teams in the Constituent Councils for their work to assemble the required information. Members agreed to hold another Strategy Workshop directly after the next Authority Meeting. The Deputy Mayor of London has also been invited to attend after the next Authority Meeting and Workshop 10 February 2020.

Members noted the progress on the development of the Strategy and **approved** the minor amendment to the Aims and Objectives whereby the word 'reuse' was omitted from 1.2 (b).

9. East London Waste Prevention Programme

Members received the joint report of the Managing Director and Head of Strategy & Development in respect of the East London Waste Prevention Programme.

The Head of Strategy & Development noted that the proposal would increase capacity for undertaking waste prevention in East London by complementing the work already being undertaken by teams within the Constituent Councils. The programme would be funded from the ELWA Strategy Reserve and would be established for a two-year trial period. During that time further work would be done on indicators to better measure the impacts of waste prevention activities, so that the programme could be more effectively evaluated. The programme will work alongside the Constituent Council teams and also the team from Keep Britain Tidy that provide communications, engagement and education services under their contract with Renewi. The partnership will be coordinated by a new officer reporting to the Head of Strategy & Development, who will then have two more staff under them for primarily frontline engagement with the public on waste prevention.

The Head of Strategy & Development explained that the new team would provide consistent work across the region, focusing on areas where there was scope to do more within each borough. This will enhance the current resource for existing activities/programmes, widen the scope of waste prevention work in East London, and allow for economies of scale and cross-borough working benefits to be realised. Officers will report back to Members on the recruitment processes and the relevant points of contact at the Authority for this new work stream as it develops.

The Managing Director noted that there is a strong business case to do more on reuse and waste prevention in order to save money during the current contract.

Members noted the report and **approved** the establishment of a two-year Waste Prevention Programme funded by ELWA's Strategy Reserve.

10. Date of next meeting: Monday 10 February 2020 at 9.30am.

Members noted the date of 10 February 2020 as the date of the next Authority meeting, at 9.30 am. Members were informed that the venue is to be rearranged and communicated in due course.

11. Any other public items

None.

12. Resolution

Members resolved to exclude the public and press from the remainder of the meeting by reason of the nature of the business to be discussed which included information exempt from publication by virtue of paragraph 3 of part 1 of Schedule 12A of the Local Government Act 1972 (as amended).

13. Minutes - Part 2 (Restricted Items) of the Minutes of the Authority's meeting held on 07 October 2019

Members confirmed as true and accurate the Part 2 (Restricted Minutes) of the Authority's meeting held on 07 October 2019. The Chair was authorised to sign the same.

14. ELWA Limited Board Meeting 30/10/19 Update

Members noted the Managing Director's confidential report.

Members noted the update.

15. Integrated Wastes Management Services (IWMS) Contract Insurance Renewal

Members noted the report from the Managing Director and Head of Waste & Support Services.

16. Any other confidential or exempt items which the Chair decides are urgent

Chair: O Dervish
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Date: 10 February 2020
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